

For Public Review

# DRAFT

## Proposed Annual Action Plan

Program Year 44  
October 1, 2018 – September 30, 2019



City of Waterbury  
Neil M. O'Leary, Mayor

City of Waterbury  
Community Development Program  
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Waterbury, CT 06702  
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## **Executive Summary**

### **AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)**

#### **1. Introduction**

The Five Year Consolidated Plan for Waterbury covers calendar years October 2013 to September 2018. In August 2017, HUD approved the City's request for a two-year extension to the Five Year Plan, so that the City could collaborate with the Waterbury Housing Authority. This allowed for a Year 6 and Year 7 Annual Action to be associated with the Consolidated Plan. As such, the Consolidated Plan now covers the period from 2013 to 2020. The following represents the Year Six Annual Action Plan, which begins on October 1, 2018 and ends on September 30, 2019 (CD Year 44).

The intent of the Consolidated Plan is to meet three basic objectives: 1) Decent, affordable housing 2) a suitable living environment; and 3) provide economic opportunities. The outcomes of the Consolidated Plan are the provision of 1) availability/accessibility; 2) affordability; and 3) sustainability.

#### **NEEDS ASSESSMENT**

In order to establish the objectives and outcomes in this Consolidated Plan, the City of Waterbury completed an extensive needs assessment. This process included consultation with numerous agencies, organizations, and individuals as well as analysis of available reports and data. The needs analysis process identified a range of needs and gaps in resources and services to be addressed with Consolidated Plan resources over the Five Year Strategy Period and which are still relevant for the two-year extension period. The needs are described in detail in the NA-Needs Assessment and MA-Housing Market Analysis Sections of the Consolidated Plan.

#### **2. Summarize the objectives and outcomes identified in the Plan**

##### **OBJECTIVES AND OUTCOMES**

In response to the needs summarized above, the Waterbury Consolidated Plan contains several goals and anticipated outcomes as described below.

##### **Housing Affordability/Accessibility**

- Increase the accessibility to housing resources through a program of rehabilitation, new construction, enforcement of housing codes, and abatement of lead paint hazards.
- Increase housing affordability by providing technical and financial resources to add decent housing units responsive to the income levels prevalent in Waterbury.
- Maintain and increase the availability of housing for the homeless with financial assistance and coordination by the Continuum of Care.
- Increase the supply of three- or more bedroom units for homeless families and supportive permanent housing.
- Provide support for programs and organizations that increase access to affordable goods and materials for a stable residential environment.

## Suitable Living Environment/Sustainability

- Support youth initiatives including mentoring to address daily issues as well as educational and life skills attainment in order to succeed in the 21st Century economy and society.
- Provide for the elderly to meet daily living needs as well as socialization within the community including affordable transportation.
- Support the provision of targeted social service programs to address conditions that impact individuals and families as well as the community as a whole.
- Support the improvement of housing conditions with an investment in infrastructure replacement and improvement in order to stabilize and revitalize neighborhoods.
- Continue the school investment program as both an educational and neighborhood improvement initiative.
- Provide basic medical and nutritional resources to sustain low and moderate income persons in the community.

## Economic Opportunity

- Make strategic investments in the abatement of hazardous environmental conditions to increase the amount of land and buildings available for economic development.
- Provide technical assistance and support for leveraging financial resources and marketing to assist the transition of Waterbury into a competitive 21st Century economy.

## **OUTCOMES**

The outcomes to address community needs as well as objectives will result from specific programs and investments over the term of the seven years now covered by this Consolidated Plan. The programs and investments selected for funding in year six were reviewed for consistency with the needs and objectives contained in the original five-year plan.

### **3. Evaluation of past performance**

The City chooses its goals and projects in a manner that addresses identified community needs and gaps in services as established during its citizen participation and local consultation process. Programs and projects which are consistent with goals and objectives of the Consolidated Plan are chosen according to community need and an evaluation of the past performance and implementation capacity of the administering agency.

"Past performance" of sub-recipients is taken into consideration in the awarding of annual CDBG and ESG funds. Citizen Advisory Committee (CAC) members who are responsible for the review and evaluation of applications rely on past performance reports in deciding whether to award future funds. The Community Development staff provides CAC members with the status of all the agencies' expenditures as well as information related to their reporting history or any performance problems such as timeliness and accuracy of invoices and/or reporting documents if applicable.

At the close of each program year, the City of Waterbury prepares its Consolidated Annual Performance Evaluation Report (CAPER) which is submitted to HUD within 90 days of the end of the Program Year. The CAPER analyzes the City's use of its annual CDBG, ESG and HOME fund allocations and serves as an evaluation of the City's performance. In general, the City has met its overall goals and timeliness standards with its Consolidated Plan programs.

In addition, the Community Development staff monitors performance of program/project sub-recipients. The staff has a monitoring plan which is made available to public service sub-recipients. The staff requires monthly, quarterly and close-out reports of all CDBG public service sub-recipients and performs visits once a year. ESG sub-recipients report quarterly and provide an end of the year close-out report. The staff also work with City departments and nonprofits receiving project funds to ensure timely processing of contracts, correct bidding procedures and compliance with all Federal regulations concerning Davis-Bacon wages. Projects are visited several times while they are underway to ensure program compliance.

#### **4. Summary of Citizen Participation Process and consultation process**

In order to establish the objectives and outcomes in this Annual Action Plan, the City of Waterbury has completed an extensive needs assessment. This process has included consultation with numerous agencies, organizations, and individuals as well as analysis of available reports and data. Citizen participation has been carried out under the leadership of the Citizens Advisory Committee (CAC) inclusive of public hearings, solicitation of proposed programs, and CAC meetings open to the public. Two public hearings, one on the needs of the community was held on February 7, 2018 and one on the Draft Annual Action Plan will be held on April 10, 2018 during a 30-day public comment period.

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## Expected Resources

### AP-15 Expected Resources – 91.220(c) (1, 2)

#### Introduction

The City of Waterbury receives federal funds through the U.S. Department of Housing and Urban Development on an annual basis. During the sixth program year of this extended Five Year Plan (2013-2020), the City has estimated that it will receive entitlement allocations in the following amounts: \*\*

CDBG: \$1,953,407

ESG: \$172,597

HOME: \$617,835

#### Priority Table

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 6				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total:\$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$1,953,407	\$14,000	\$63,786	\$2,031,193	\$1,953,407	Expected amount available assumes a similar annual allocation over the remaining year 7 extension.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 6				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total:\$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	\$617,835	\$16,300	\$0	\$634,135	\$617,835	Expected amount available assumes a similar annual allocation over the remaining year 7 extension.
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	\$172,597	\$0	\$0	\$172,597	\$172,597	Expected amount available assumes a similar annual allocation over the remaining year 7 extension.

**Table 1 - Expected Resources – Priority Table**

## AP-35 Projects – 91.220(d)

### Introduction

Following an application, citizen participation and formal review process the City of Waterbury allocated its CDBG, HOME and ESG resources in a manner that addresses its identified housing and community development needs. The projects and programs selected for funding over the upcoming program year are described briefly in the following table.

#	Project Name
1	CDBG - Administration
2	Brass City Harvest
3	Catholic Charities
4	Center for Human Development
5	Connecticut Legal Services
6	Greater Waterbury Interfaith Ministries (GWIM)
7	Hispanic Coalition
8	Literacy Volunteers
9	Manufacturing Alliance Service Corporation, Inc. (MASC)
10	Safe Haven
11	Salvation Army
12	Shakesperience Productions, Inc.
13	WOW Community Center
14	Waterbury Senior Shuttle
15	Waterbury Youth Services
16	Demolition- Waterbury Housing Authority-Willow Grove Redevelopment Plan
17	Public Facilities-Mattatuck Museum
18	Park Improvements – Lakewood Park
19	Park Improvements – Library Park

#	Project Name
20	Park Improvements – Chase Park
21	Park Improvements – Town Plot Park
22	Neighborhood Facilities - Police Activity League of Waterbury
23	Neighborhood Facilities - Waterbury Youth Services
24	Neighborhood Facilities - YMCA Annex at Rose Hill
25	ESG18 Waterbury
26	HOME - Administration
27	HOME - CHDO Set Aside
28	HOME - Housing Development

**Table 2 – Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The projects were selected to meet identified needs in the community with the resources provided. Limited financial resources with which to finance programs and projects is the greatest obstacle to meeting the municipality's underserved needs.



## Projects

### AP-38 Projects Summary

#### Project Summary Information

1	<b>Project Name</b>	CDBG - Administration
	<b>Funding</b>	\$390,681
	<b>Description</b>	Funds will be used for the Administration of the CDBG Program.
2	<b>Project Name</b>	Brass City Harvest
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide for Basic Medical and Nutritional Needs
	<b>Needs Addressed</b>	Provide Public and Supportive Services
	<b>Funding</b>	\$15,500
	<b>Description</b>	CDBG funds will be used for the utility and insurance expenses related to year-round food production and distribution, and the direct purchase of fresh food on behalf of income-eligible Waterbury senior citizens. 368 individuals and families are served.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	368
<b>Location Description</b>	324 Mill Street, Waterbury, CT	
3	<b>Project Name</b>	Catholic Charities
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide Targeted Social Service Programs
	<b>Needs Addressed</b>	Provide Public and Supportive Services
	<b>Funding</b>	\$5,000

	<b>Description</b>	CDBG funds will be used to support the salary of the direct service staff providing case management and crisis resolution services as well as the building expenses (i.e. utilities) necessary to providing services. The program will serve up to 255 unduplicated persons.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	255
	<b>Location Description</b>	13 Wolcott Street, Waterbury, CT 06702
4	<b>Project Name</b>	Center for Human Development
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide Targeted Social Service Programs
	<b>Needs Addressed</b>	Address Homelessness Provide Public and Supportive Services
	<b>Funding</b>	\$27,000
	<b>Description</b>	This program provides a drop-in center (Hospitality Center) for Homeless Persons. It currently operates weekdays from 7:30am to 3:30pm. Funds will be used for the salary of the community coordinator. An estimated 336 persons will be served annually.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	336
	<b>Location Description</b>	693 East Main Street, Waterbury, CT 06706
5	<b>Project Name</b>	Connecticut Legal Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide Targeted Social Service Programs
	<b>Needs Addressed</b>	Provide Public and Supportive Services
	<b>Funding</b>	\$8,000

	<b>Description</b>	CDBG funds will be used for the salary and fringe of a local staff attorney who will provide legal representation and counsel to the target population under this project. The program will serve an estimated 45 persons.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	45 Persons
	<b>Location Description</b>	85 Central Avenue, Waterbury, CT 06702
6	<b>Project Name</b>	Greater Waterbury Interfaith Ministries
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide for Basic Medical and Nutritional Needs
	<b>Needs Addressed</b>	Address Homelessness Provide Public and Supportive Services
	<b>Funding</b>	\$48,000
	<b>Description</b>	CDBG funding will be used for soup kitchen and food pantry food purchases, soup kitchen supplies, direct staff salaries and utilities. There will be 3,000 beneficiaries.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	3,000
	<b>Location Description</b>	770 East Main Street, Waterbury, CT 06705
7	<b>Project Name</b>	Hispanic Coalition
	<b>Target Area</b>	Citywide - South End
	<b>Goals Supported</b>	Provide for the Elderly Provide Targeted Social Service Programs
	<b>Needs Addressed</b>	Provide Public and Supportive Services
	<b>Funding</b>	\$8,000

	<b>Description</b>	CDBG funds will be used for the salary of a full-time Case Manager. The program provides case management services to the Hispanic population in the City's South End neighborhood. The program serves 1,450 clients annually
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	1,450
	<b>Location Description</b>	135 East Liberty Street, Waterbury, CT 06706
8	<b>Project Name</b>	Literacy Volunteers
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide Targeted Social Service Programs
	<b>Needs Addressed</b>	Provide Public and Supportive Services
	<b>Funding</b>	\$5,000
	<b>Description</b>	CDBG funds will be used for salary support to train tutors, register students, provide on-going support to tutors and students, and to purchase educational materials. The program provides literacy tutoring to adults through the efforts of volunteers. The program will serve 240 persons annually.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	240
	<b>Location Description</b>	267 Grand Street, Waterbury, CT 06702
9	<b>Project Name</b>	Manufacturing Alliance Service Corp., Inc. (MASC)
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Job Training and Employment Opportunities
	<b>Needs Addressed</b>	Job Training and Employment Opportunities for low income persons.
	<b>Funding</b>	\$37,511
	<b>Description</b>	CDBG funds will be used to pay the tuition for 9 additional students to attend the manufacturing program. Tuition covers teacher salaries, equipment and materials.

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	9
	<b>Location Description</b>	173 Interstate Lane, Waterbury, CT 06705
10	<b>Project Name</b>	Safe Haven
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide Targeted Social Service Programs
	<b>Needs Addressed</b>	Provide Public and Supportive Services
	<b>Funding</b>	\$8,000
	<b>Description</b>	CDBG funds will be used to pay for utilities, office supplies and insurance. This program provides advocacy and counseling for victims of domestic violence and sexual assault including 24- hour intervention. The funds will be used to support program implementation. The program will assist 500 people annually.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	500
	<b>Location Description</b>	29 Central Avenue, Waterbury, CT 06702
11	<b>Project Name</b>	Salvation Army
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide for Basic Medical and Nutritional Needs
	<b>Needs Addressed</b>	Provide Public and Supportive Services
	<b>Funding</b>	\$10,000
	<b>Description</b>	CDBG funds will be used to cover food costs. The program will assist 1,245 people annually.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	1,245

	<b>Location Description</b>	74 Central Avenue, Waterbury, CT 06702
12	<b>Project Name</b>	Shakesperience Productions, Inc.
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Support Youth Initiatives
	<b>Needs Addressed</b>	Provide Public and Supportive Services
	<b>Funding</b>	\$5,000
	<b>Description</b>	CDBG funds will be used to underwrite the salaries and housing of Resident Artists (2) and the Education Manager who trains and supervises the program, as well as the occupancy expenses for the Shakesperience Studio at the times that the program is conducted. The program will serve 16 youth.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	16
	<b>Location Description</b>	117 Bank Street, Waterbury, CT 06702
13	<b>Project Name</b>	WOW Community Center
	<b>Target Area</b>	Walnut Orange Walsh
	<b>Goals Supported</b>	Support Youth Initiatives
	<b>Needs Addressed</b>	Provide Public and Supportive Services
	<b>Funding</b>	\$8,000
	<b>Description</b>	CDBG funds will be used for utilities and insurance. This program serves neighborhood youth with afterschool activities and education in its learning center. It also provides information on social programs and housing issues to the general neighborhood population. The program will serve 24 youth annually.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	24

	<b>Location Description</b>	308 Walnut Street, Waterbury, CT 06704
14	<b>Project Name</b>	Waterbury Senior Shuttle
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide for the Elderly
	<b>Needs Addressed</b>	Provide Public and Supportive Services
	<b>Funding</b>	\$100,000
	<b>Description</b>	CDBG funds will be used for on demand response transportation for senior citizens. Trips are for medical appointments, grocery shopping and recreation. Funds will be used for transportation costs to provide up to 650 rides per month. This program provides curb to curb and door to door transportation service with medical appointments as a priority. The program serves 400 people annually. The City will provide \$25,000 to the program.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	400
	<b>Location Description</b>	235 Grand Street, Waterbury, CT 06702
15	<b>Project Name</b>	Waterbury Youth Services
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Support Youth Initiatives
	<b>Needs Addressed</b>	Provide Public and Supportive Services
	<b>Funding</b>	\$8,000
	<b>Description</b>	CDBG funds will be used to increase the capacity of case management services, including truancy prevention and counseling, by increasing the hours for a case manager and partnering with the Waterbury Department of Education to provide an out of school suspension program for middle school youth. The program will serve 240 youth.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	240

	<b>Location Description</b>	83 Prospect Street, Waterbury, CT 06702
16	<b>Project Name</b>	Demolition – Waterbury Housing Authority
	<b>Target Area</b>	Willow Grove Redevelopment Plan
	<b>Goals Supported</b>	Increase accessibility to housing resources
	<b>Needs Addressed</b>	Demolish existing blighted structures for affordable rental housing redevelopment plan
	<b>Funding</b>	\$283,500
	<b>Description</b>	CDBG funds will be used to demolish up to 10 blighted structures within the Willow Grove Redevelopment area so that a 40-unit gated, community of family affordable rental housing can be constructed.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	40
	<b>Location Description</b>	West Grove, Johnson and Sperry Streets, Waterbury, CT 06702
17	<b>Project Name</b>	Public Facilities – Mattatuck Museum
	<b>Target Area</b>	CDBG Income-Eligible Target Neighborhoods
	<b>Goals Supported</b>	Provide Infrastructure & Facility Improvements
	<b>Needs Addressed</b>	Provide or Improve Existing Community Facilities
	<b>Funding</b>	\$75,000
	<b>Description</b>	CDBG funds will be used for new classroom space on the first floor to benefit Waterbury school children who use the facility daily for after-school programs.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	6,000
	<b>Location Description</b>	144 West Main Street, Waterbury, CT 06702
18	<b>Project Name</b>	Park Improvements – Lakewood Park
	<b>Target Area</b>	CDBG Income Eligible Target Neighborhood



	<b>Goals Supported</b>	Provide Infrastructure & Facility Improvements
	<b>Needs Addressed</b>	Provide or Improve Existing Community Facilities
	<b>Funding</b>	\$100,000
	<b>Description</b>	CDBG funds will be used to construct a new playscape at Lakewood park.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	7,206
	<b>Location Description</b>	129 Lakewood Road, Waterbury, CT 06704
19	<b>Project Name</b>	Park Improvements – Library Park
	<b>Target Area</b>	CDBG Income Eligible Target Neighborhood
	<b>Goals Supported</b>	Provide Infrastructure & Facility Improvements
	<b>Needs Addressed</b>	Provide or Improve Existing Community Facilities
	<b>Funding</b>	\$250,000
	<b>Description</b>	CDBG funds will be used for the electrical, sewer, water and gas upgrades to Library Park as part of the multi-year park improvements project.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	108,272
20	<b>Location Description</b>	267 Grand Street, Waterbury, CT 06702
	<b>Project Name</b>	Park Improvements – Chase Park
	<b>Target Area</b>	CDBG Income Eligible Target Neighborhood
	<b>Goals Supported</b>	Provide Infrastructure & Facility Improvements
	<b>Needs Addressed</b>	Provide or Improve Existing Community Facilities
	<b>Funding</b>	\$180,000
<b>Description</b>	CDBG funds will be used to install air conditioning in the gymnasium of Chase Park House.	

	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	5,199
	<b>Location Description</b>	150 Sunnyside Road, Waterbury, CT 06708
21	<b>Project Name</b>	Park Improvements – Town Plot Park Splash Pad
	<b>Target Area</b>	CDBG Income Eligible Target Neighborhood
	<b>Goals Supported</b>	Provide Infrastructure & Facility Improvements
	<b>Needs Addressed</b>	Provide or Improve Existing Community Facilities
	<b>Funding</b>	\$100,000
	<b>Description</b>	CDBG funds will be used for the reconstruction of a deteriorated splash pad.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	4,777
	<b>Location Description</b>	37 Rosemont Avenue, Waterbury, CT 06708
22	<b>Project Name</b>	Police Activity League of Waterbury - Facility Improvements
	<b>Target Area</b>	Citywide CDBG Income-Eligible Target Neighborhoods
	<b>Goals Supported</b>	Provide Infrastructure & Facility Improvements
	<b>Needs Addressed</b>	Provide or Improve Existing Community Facilities
	<b>Funding</b>	\$30,000
	<b>Description</b>	CDBG funds will be used to install new energy, efficient exterior doors at the Center.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	4,800
	<b>Location Description</b>	64 Division Street, Waterbury, CT 06704
23	<b>Project Name</b>	Waterbury Youth Services

	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide Infrastructure & Facility Improvements
	<b>Needs Addressed</b>	Provide or Improve Existing Community Facilities
	<b>Funding</b>	\$15,000
	<b>Description</b>	CDBG funds will be used to install security cameras and monitors on the building and parking lot to ensure client and staff safety.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	1000
	<b>Location Description</b>	83 Prospect Street, Waterbury, CT 06702
24	<b>Project Name</b>	YMCA Annex at Rose Hill
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Provide Infrastructure & Facility Improvements
	<b>Needs Addressed</b>	Provide or Improve Existing Community Facilities
	<b>Funding</b>	\$300,000
	<b>Description</b>	CDBG funds will be used to help acquire the Rose Hill property at 63 Prospect Street by purchase and/or lease for the purpose of expanding mission related YMCA programs and services to low-moderate income families of Waterbury.
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	400
<b>Location Description</b>	63 Prospect Street, Waterbury, CT 06702	
25	<b>Project Name</b>	ESG18 Waterbury
	<b>Target Area</b>	Citywide
	<b>Goals Supported</b>	Increase Housing Affordability Maintain and Increase Housing for Homeless

	<b>Needs Addressed</b>	Address Homelessness
	<b>Funding</b>	\$172,597
	<b>Description</b>	The 2018 Federal Fiscal Year allocation of ESG funds for the City of Waterbury.
	<b>Planned Activities</b>	With the use of its Emergency Solutions Grant funding the City of Waterbury will provide operational support to three (3) area shelters Safe Haven, Salvation Army and St. Vincent DePaul. Funds will also be used to provide rapid re-rehousing activities through the Salvation Army and St. Vincent DePaul facilities. The Salvation Army will also provide a homelessness prevention program. A portion of the funding will provide administrative support for the ESG program.
26	<b>Project Name</b>	HOME - Administration
	<b>Funding</b>	\$61,783
	<b>Description</b>	Funds will be used to cover administrative expenses associated with the HOME program.
27	<b>Project Name</b>	HOME - CHDO Set Aside
	<b>Goals Supported</b>	Increase Accessibility to Housing Resources Increase Housing Affordability
	<b>Needs Addressed</b>	Reduce Cost Burden Rehabilitate Existing Housing Stock
	<b>Funding</b>	\$92,675
	<b>Description</b>	Funds will be utilized to provide pre-development and development assistance to Community Housing Development Organizations (CHDOs). Funds will be allocated as sub-grants on an as-needed basis under a separate on-going application process.
28	<b>Project Name</b>	HOME - Housing Development
	<b>Target Area</b>	Citywide CDBG Income-Eligible Target Neighborhoods
	<b>Goals Supported</b>	Increase Accessibility to Housing Resources Improve Housing Conditions & Eliminate Blight

<b>Needs Addressed</b>	Reduce Cost Burden Reduce Lead Hazards Rehabilitate Existing Housing Stock Provide Supportive Housing
<b>Funding</b>	\$463,377
<b>Description</b>	Funds will be used to provide loans and grants in support of housing development and redevelopment projects. Funds will be allocated as sub-grants in support of rehabilitation or new construction rental or homeownership projects under a separate on-going application process for projects of merit meeting HOME requirements. If realized during the Program Year, any anticipated Program Income (\$16,300) will be added to this account to be utilized to support housing projects.

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**\*\*Expected Resources:** For planning purposes the City has estimated that it will receive the same allocation in the upcoming CD Year 44 Program that it received in the CD Year 43 Program. In the event of an increase or decrease in the final allocations, the Citizens Advisory Committee decided to apply the increase/decrease equally to the social service agencies, except in the event of a 50% decrease funds would go to the agencies meeting the Consolidated Plan priorities in the amounts noted. For the projects, the Committee chose specified projects and funding at different levels in order to ensure that the projects could be completed. For the HOME and ESG allocations, the increase or decrease would be applied equally.

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